



# LINCOLN UNIVERSITY

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Office of the President

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May 31, 2011

Dr. David Russell, Commissioner  
Missouri Department of Higher Education  
205 Jefferson Street  
PO Box 1469  
Jefferson City, MO 65102

Dear Commissioner Russell:

On April 28, 2011, Lincoln University submitted a notice of tuition and fee change to the Missouri Department of Higher Education. This notice indicated a tuition and fee increase of 4.9% which exceeds the amount allowed by SB 389.

It is a university priority to ensure the cost of education remains affordable and accessible to all students. However, with the continued reductions in state appropriations, the university must rely on increases in tuition and fees to ensure quality educational experiences to Missouri students. SB 389 allows Lincoln University to increase tuition and fees by \$93.63, a 1.52% increase, since Lincoln's tuition and fees are below the state average tuition of \$6,242.23. If there were no agreements to keep tuition flat and institutions were allowed to increase tuition strictly based on SB 389, Lincoln University's tuition would have potentially increased at a cumulative rate of 4.4% or \$271.22, as compared to the \$303 or 4.9% waiver requested.

Please note that this tuition increase will not be sufficient to offset the impending cuts to higher education in fiscal year 2012. Hence, the university is challenged with making significant cuts to both operating funds and personnel to balance the FY12 budget. While we are committed to continuing to provide excellent educational programs and services, these cuts come with great concern as they will result in reduction of services and resources to students, faculty and staff.

Based on the notice of tuition change and pursuant to the Higher Education Student Funding Act (HESFA), Lincoln University is submitting and seeking your approval of the attached penalty waiver request. Thank you for your kind consideration.

Sincerely,

Carolyn R. Mahoney, Ph.D.  
President